



DEPARTMENT OF THE AIR FORCE
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, DC



01 NOV 2006

MEMORANDUM FOR 8AF/CC (Lieutenant General Robert J. Elder)

FROM: AF/CC

SUBJECT: Operational Cyberspace Command “Go Do” Letter

1. I hereby designate you as the global effects integrator in your capacity as commander 8AF and Air Force Cyber Command (AFCYBER). This reflects my intent to redefine air power by extending our global reach and global power into a new domain—the domain of electronics and the electromagnetic spectrum. The new mission of the MIGHTY EIGHTH will be to integrate the Air Force’s global kinetic and non-kinetic strike capability in support of the combatant commander through the full range of military operations with authority to become COMAFFOR for all USAF cyberspace elements. The 8th will present forces to STRATCOM for global operations or to COCOMs through the theater COMAFFOR/JFACC for theater operations. 8AF will provide the combatant commander with viable military options through operational planning, integration, and execution in air, space and cyberspace.
2. You will provide combat ready forces trained and equipped to conduct sustained offensive and defensive operations through the electromagnetic spectrum and fully integrate these with air and space operations. You will leverage, consolidate and integrate AF-unique cyber capabilities and functions – Command and Control, Electronic Warfare, Network Warfare, Surveillance and Reconnaissance, and Intelligence – across the spectrum of conflict, from peace to crisis to war. You will identify the requirements you need to accomplish the mission, the capability gaps, and their operational impact. You will advocate your requirements to Air Combat Command and appropriate Air Staff functional elements to ensure they are given equal weight to other warfighting capabilities in the MAJCOM POM, and also advocate these requirements to USSTRATCOM.
3. Your primary mission is warfighting. Once military operations commence, you will deliver strategic, operational, and tactical kinetic and non-kinetic effects, as directed, across all Air Force operational functions with emphasis on Strategic Attack, Counterair, Counterspace, Counterland, Countersea, Command and Control, Surveillance and Reconnaissance, and Information Operations. You will provide options and capabilities scalable from “cyber strike packages” to full-scale global effects.
4. You will organize your NAF around an Air Operations Center (AOC), able to operate 24 x 7 x 365, interoperable with all other AOCs. Though your mission is not data collection, you will identify intelligence requirements sufficient to detect and counter adversaries across the electromagnetic spectrum. You will collaborate with the Air Warfare Center to develop, test, train, exercise and evaluate operational tactics for integrated air, space, and cyber operations, as

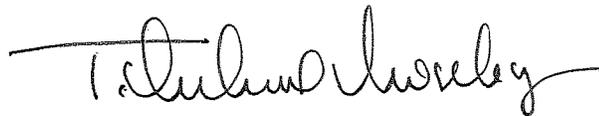
well as synchronize activities of other organizations that support Cyber activities such as AFCA, AFC2ISRC, AFRL, and AIA.

5. Come back to me within 120 days with a robust plan to Organize, Train, and Equip for the above, and be ready to give a progress update to the 4-stars at Corona South in mid-February. This plan should identify needs, resources, billets, etc., needed to be successful in this mission. Also, identify Air Force elements you will need to work with to evolve a robust cyber enterprise to fully integrate cyber across our Service doctrine, operations, training, material, leadership and education, personnel, and facilities (DOTMLPF).

6. You will develop an "on ramp" to transition the MIGHTY EIGHTH into a MAJCOM Component responsible for presenting to and executing on behalf of COCOMs the full spectrum of integrated global effects (kinetic and non-kinetic). Consider how you would enhance the AF presence at USSTRATCOM HQ in Omaha. Also consider how you would incorporate other AF cyber organizations such as AFC2ISRC and AFCA into this new MAJCOM.

7. As you work through these transformational changes and develop plans and concepts of operations to assure the AF dominates across air, space, and cyberspace, feel free to leverage the analysis and expertise of my lead for Cyberspace, Dr Lani Kass, and her team of dedicated professionals as well as all other SAF/HAF resources, as appropriate.

8. The USAF prides itself on being an innovative organization, led by pioneering Airmen. This is a bold move into a new warfighting domain, and I'm counting on you to lead us to dominance in this arena. Congratulations to you and the men and women of your command on being selected to pilot this exciting and important project.



T. MICHAEL MOSELEY
General, USAF
18th Chief of Staff